MEDIA RELEASE

For Immediate Release

ESR Appoints Adam Pillay as Group Head, Capital

SINGAPORE, 25 November 2026 – ESR has appointed Adam Pillay as Group Head, Capital, effective December 2026, further strengthening the Group's capital raising capabilities and institutional investor engagement.

Adam will lead ESR's capital strategy and execution across the Group, with responsibility for Capital Raising and Client Coverage. He will oversee the Group's capital raising strategy and product pipeline, drive capital formation, deepen strategic partner relationships and broaden ESR's investor base.

As a member of ESR's Executive Leadership, Adam will work closely with Justin Gabbani, Group Head of Fund Management, on product development and strategic growth priorities, while strengthening ESR's investor relationships.

The appointment reinforces ESR's focus on its investor clients by deepening and expanding capital partnerships, developing compelling investment opportunities and creating long-term value.

Adam brings 20 years of experience across investment management, capital raising and investor relations. Most recently, he served as Region Head, Investment Management, Asia-Pacific at Greystar, having previously led the firm's regional investment management and global investor relations functions. Earlier in his career, Adam held roles at JPMorgan, CIM Group and Macquarie Group.

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About ESR

ESR is a leading Asia-Pacific real asset owner and manager focused on logistics real estate and data centres that power the digital economy and supply chain for investors, customers, and communities. Through our fully integrated real asset fund management and development platform, we strive to create value and growth opportunities for our global portfolio of investors. We offer our customers modern space solutions to realise their ambitions across Australia and New Zealand, Japan, South Korea, Greater China, Southeast Asia, and India, including a presence in the Middle East and Europe. Our purpose, Space and Investment Solutions for a Sustainable Future, drives us to manage sustainably and impactfully for the communities we serve to thrive for generations to come. Visit www.esr.com for more information.

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