

ESR CAYMAN LIMITED

(Incorporated in the Cayman Islands with limited liability)
(Stock Code: 1821)

LIST OF DIRECTORS AND THEIR ROLES AND FUNCTIONS

The board of directors (the "Board") of ESR Cayman Limited comprises 13 directors as follows:

Executive Directors

Mr. Jinchu Shen

Mr. Stuart Gibson

Non-executive Directors

Mr. Jeffrey David Perlman (Chairman of the Board)

Mr. Charles Alexander Portes

Mr. Wei Hu

Mr. Hwee Chiang Lim

Mr. Kwok Hung Justin Chiu

Mr. Rajeev Veeravalli Kannan

Independent Non-executive Directors

Mr. Brett Harold Krause

Mr. Simon James McDonald

Ms. Jingsheng Liu

Ms. Serene Siew Noi Nah

Ms. Wei-Lin Kwee

There are three Board committees under the Board. The table below sets forth the roles of each director serving on the relevant Board committee(s):

Board Committee	Audit	Nomination	Remuneration
Director	Committee	Committee	Committee
Mr. Jinchu Shen			
Mr. Stuart Gibson			
Mr. Jeffrey David Perlman			Member
Mr. Charles Alexander Portes			
Mr. Wei Hu			
Mr. Hwee Chiang Lim			
Mr. Justin Kwok Hung Chiu			
Mr. Rajeev Veeravalli Kannan			
Mr. Brett Harold Krause	Member	Chairman	Chairman
Mr. Simon James McDonald	Chairman		Member
Ms. Jingsheng Liu		Member	
Ms. Serene Siew Noi Nah	Member	Member	
Ms. Wei-Lin Kwee			Member

Hong Kong, 1 June 2022